

	<h2>Community Leadership Committee</h2> <h3>8 March 2017</h3>
<p style="text-align: right;"><b>Title</b></p>	<p><b>Community Leadership Committee Commissioning Plan – 2017/18 addendum</b></p>
<p style="text-align: right;"><b>Report of</b></p>	<p>Stephen Evans – Chief Operating Officer (Interim) Jamie Blake – Commissioning Director – Environment</p>
<p style="text-align: right;"><b>Wards</b></p>	<p>All</p>
<p style="text-align: right;"><b>Status</b></p>	<p>Public</p>
<p style="text-align: right;"><b>Urgent</b></p>	<p>No</p>
<p style="text-align: right;"><b>Key</b></p>	<p>Yes</p>
<p style="text-align: right;"><b>Enclosures</b></p>	<p>Appendix A: Community Leadership Commissioning Plan - 2017/18 addendum</p>
<p style="text-align: right;"><b>Officer Contact Details</b></p>	<p>Kiran Vagarwal – Strategic Lead – Safer Communities Tel. 0208 359 2953. Email: <a href="mailto:kiran.vagarwal@barnet.gov.uk">kiran.vagarwal@barnet.gov.uk</a> Alaine Clarke – Head of Performance &amp; Risk Tel: 0208 359 2658. Email: <a href="mailto:alaine.clarke@barnet.gov.uk">alaine.clarke@barnet.gov.uk</a></p>

## Summary

In March 2015, the Community Leadership Committee approved a five year Commissioning Plan for the period 2015-20, which sets out the Committee’s priorities and outcome performance measures across its core areas of responsibility. All Theme Committees agreed five year Commissioning Plans.

This report presents updated targets for 2017/18 in an addendum to the Commissioning Plan (Appendix A).

## Recommendations

1. That the Committee review and approve the addendum to the Community Leadership Committee Commissioning Plan for 2017/18 (Appendix A).

### 1. WHY THIS REPORT IS NEEDED

- 1.1 The council's **Corporate Plan** 2015-20 was agreed by Full Council in April 2015. It sets the strategic priorities and direction for the council to 2020 and targets against which progress is measured. Each year, the priorities and targets are refreshed to ensure they remain focused on the things that matter most to the council. The 2017/18 addendum will be presented to Full Council on 7 March 2017 and will include a new priority on delivering quality services:
  - **Delivering quality services** – we strive to deliver services to the highest possible standard and to continuously improve this standard. We are committed to high quality customer service and being as transparent as possible with the information we hold and our decision-making.
  - **Responsible growth, regeneration and investment** – in an era of reduced Government funding, growth is necessary for councils to increase the local tax base and generate income to spend on public services. The council has an ambitious programme of regeneration, which aims to create new homes and jobs, and the proceeds of this growth will be reinvested in the borough's infrastructure and essential community facilities.
  - **Building resilience in residents and managing demand** – we will focus on the strengths and opportunities in our communities and target resources at those most in need. The council will support residents to stay independent for as long as possible through equipping people to help themselves and intervening early to address issues as they arise rather than waiting until they reach a critical stage.
  - **Transforming local services** – as a Commissioning Council our focus is on reaching the best outcomes for our residents whilst delivering value for money to the taxpayer. This means delivering differently and working with a range of public, private, and voluntary sector organisations to ensure we can meet our priorities.
  - **Promoting community engagement, independence and capacity** – we want to support residents and the wider community to become more independent and self-sufficient. This means residents having more of a say in the future of their local area, and where appropriate, taking on more responsibility for local services.
- 1.2 In 2015/16, each thematic Committee agreed a 5 year Commissioning Plan. The Community Leadership Committee (CLC) agreed that their critical outcomes are as set out in the following table:

<b>Priority</b>	<b>Key Outcomes</b>
<b>Safe communities</b>	<ul style="list-style-type: none"> <li>• Crime levels in the borough remain low and people feel safe to live and work in Barnet.</li> <li>• Victims of crime and anti-social behaviour are well supported.</li> <li>• Offenders are effectively managed by public sector agencies and as a result re-offending rates are low.</li> <li>• Locations in the borough that experience persistent crime and anti-social behaviour are made safer through a partnership response.</li> </ul>
<b>Strong communities</b>	<ul style="list-style-type: none"> <li>• Residents and community groups are independent and resilient and take on responsibility for their local areas.</li> <li>• Communities are stronger and more cohesive.</li> </ul>
<b>Active, involved communities</b>	<ul style="list-style-type: none"> <li>• Residents and community groups are more involved in designing and delivering services and functions, in areas where there is a clear rationale for this and where the community may be better placed to do so</li> <li>• Residents have more options available for delivery of services and outcomes.</li> </ul>
<b>Emergency preparedness</b>	<ul style="list-style-type: none"> <li>• The borough is well prepared for an emergency and responds quickly and appropriately when any arise</li> </ul>

1.3 Each Theme Committee is now being asked to agree a 2017/18 addendum to their plans, which sets out the Q3 position against 2016/17 targets and updated targets for 2017/18. This will give Committees the opportunity to review and consider their priorities for the year ahead and the associated targets against which progress will be measured. The addendum to the Community Leadership Committee Commissioning Plan for 2017/18 is provided at Appendix A. [Note: The context section is subject to change, as this reflects the introduction in the Corporate Plan which is still being finalised].

### **Summary of Q3 position against 2016/17 targets**

1.4 Safe communities targets for 16/17 are generally set to monitor, increase or decrease. There is a target of 68% for 'public confidence in police and council in dealing with anti-social behaviour and crime issues that matter in their area', although the result for this was not reported in Q3 16/17. However, the most recent result taken from Q1 16/17 reported 66% suggesting it is on track to meet the 2017/18 target of 68%.

1.5 The targets for strong and active communities are taken from the Residents Perception Survey with targets to 2020 set to maintain or increase from the 16/17 targets. The Q3 result for percentage of residents who report feeling they belong to their local area exceeded its 16/17 target of 74% (76%). However, the Q3 results for percentage of residents who are satisfied with Barnet as a place to live and percentage of residents who agree that people from different backgrounds get on well together in Barnet have not yet

reached their targets for 16/17 with 85% against a target of 90% and 81% against a target of 85% respectively.

## **Summary of the 2017/18 priorities and targets**

- 1.6 In terms of safe communities, priorities for the coming financial year focus on a co-ordinated partnership approach to address persistent anti-social behaviour and crime, and domestic violence and violence against women and girls. This aims to reduce repeat victimisation and the impact on victims, as well as reducing demand on the council and partnership resources. The priorities of the Barnet Safer Communities Partnership include keeping young people safe which will be delivered through a multi-agency gangs action plan led by Barnet Family Services – this is therefore not monitored as a unique indicator through the Community Leadership Committee.
- 1.7 A new indicator for safe communities has been introduced for 2017/18 to monitor the total number of notifiable offences in the borough – with targets to be set in spring 2017 in line with the policing plan.
- 1.8 The 17/18 target for public confidence in the police and council dealing with anti-social behaviour and crime issues that matter in their area remains at 68% up until 2019/20. All other safe communities indicators are being monitored in 2017/18 rather than setting specific targets.
- 1.9 Although there are no longer any emergency preparedness targets included in the Community Leadership Committee Commissioning Plan Addendum, a key priority of the Commissioning Plan is for the Barnet Borough Resilience Forum to provide strategic and operational direction to multi-agency partners to encourage local communities to become involved in emergency planning, preparedness and response.
- 1.10 Over the coming year there will be an emphasis on community participation and engagement, through creating a clear and coordinated package of measures by which the council can support community activity, such as grant funding and use of assets. The Communities Together Network and the All Parliamentary Party Faith Covenant will be key in ensuring a coordinated, strategic and stable relationship with the wider voluntary, community and faith sector. The Community Participation Strategy will continue to monitor and develop approaches that facilitate and enable individuals and communities to become more resilient and independent.
- 1.11 To measure the progress of our strong and active communities indicators, targets in 2017/18 have either remained consistent with 2016/17 targets or increased slightly with the exception of residents responding ‘a great deal/to some extent’ to the question ‘the council acts on the concerns of local residents’ which has reduced from a target of 53% in 2016/17 to 50% in 2017/18. It was felt that this was a more realistic target in light of the 48% result at Q1 16/17.

## **Next steps**

- 1.12 The proposed addendum to the Community Leadership Committee Commissioning Plan, including updated targets for 2017/18, is set out in Appendix A. Members are invited to review and agree the document.
- 1.13 Following agreement, the Committee will receive a progress report during the year against this Plan and associated in-year targets. The Committee will be asked to agree updated targets for 2018/19 in March 2018 and this process will continue through to 2020.
- 1.14 Performance and Contract Management Committee will continue to review progress against the council's Corporate Plan, and overview of the performance of both internal and external Delivery Units. This Commissioning Plan will enable Performance and Contract Management Committee to focus on the key areas of performance for different service areas.

## **2 REASONS FOR RECOMMENDATIONS**

- 2.1 A key element of effective strategic and financial management is for the council to have comprehensive business plans in place that ensure there is a clear strategy for addressing future challenges, particularly in the context of continuing budget and demand pressures (resulting from demographic and legislative changes), delivering local priorities and allocating resources effectively.

## **3 ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED**

- 3.1 There is no statutory duty to produce a Committee Commissioning Plan and set targets but it is considered to be good practice to have comprehensive business plans in place for each Committee which set out priorities and how to measure progress to ensure that the council's vision for the future is clearly set out and transparent. Any planned expenditure within the Committee's remit must be in line with the council's budget set for 2017/18.

## **4 POST DECISION IMPLEMENTATION**

- 4.1 Revisions to the Commissioning Plan will be communicated internally and with key stakeholders.

## **5 IMPLICATIONS OF DECISION**

### **5.1 Corporate Priorities and Performance**

- 5.1.1 This report invites Members to review and approve the addendum to the Commissioning Plan for 2017/18.

## **5.2 Resources (Finance and Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

5.2.1 In addition to continuing budget reductions, demographic change and the resulting pressure on services pose a significant challenge to the council. The organisation is facing significant budget reductions at the same time as the population is increasing, particularly in the young and very old population groups.

5.2.2 The Commissioning Plan has been informed by the council's Medium Term Financial Strategy, which sets out the need to make savings of £53.9 by 2020.

## **5.3 Social Value**

5.3.1 The Public Services (Social Value) Act 2013 requires people who commission public services to think about how they can also secure wider social, economic and environmental benefits. Before commencing a procurement process, commissioners should think about whether the services they are going to buy, or the way they are going to buy them, could secure these benefits for their area or stakeholders.

## **5.4 Legal and Constitutional References**

5.4.1 All proposals emerging from the business planning process must be considered in terms of the council's legal powers and obligations, including its overarching statutory duties such as the Public Sector Equality Duty.

5.4.2 Annex A of the Responsibility of Functions, as outlined in the council's constitution, sets out the powers, duties and functions of the Community Leadership Committee. The Committee therefore has the responsibility for commissioning activity that falls under this remit, giving cause for the setting of a Commissioning Plan.

## **5.5 Risk Management**

5.5.1 The council has an established approach to risk management. Key corporate risks are assessed regularly and reported to Performance and Contract Management Committee on a quarterly basis.

## **5.6 Equalities and Diversity**

5.6.1 The general duty on public bodies is set out in section 149 of the Equality Act 2010.

5.6.2 A public authority must, in the exercise of its functions, have due regard to the need to:

- a) Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;

- b) Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it; and
- c) Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

5.6.3 Having due regard to the need to advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

- a) Remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic;
- b) Take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it;
- c) Encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

5.6.4 The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities.

5.6.5 Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, the need to tackle prejudice; and promote understanding.

5.6.6 Compliance with the duties in this section may involve treating some persons more favourably than others but that is not to be taken as permitting conduct that would otherwise be prohibited by or under this Act.

5.6.7 The relevant protected characteristics are age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, and sexual orientation.

5.6.8 It also covers marriage and civil partnership with regard to eliminating discrimination.

5.6.9 In agreeing the Corporate Plan, the council is setting an updated strategic equalities objective and reiterating our commitment to delivering this. The strategic equalities objective is as follows:

- Citizens will be treated equally, with understanding and respect, and will have equal access to quality services which provide value to the tax payer.

## **5.7 Consultation and Engagement**

5.7.1 The original Corporate Plan and Commissioning Plans were informed by extensive consultation through the Budget and Business Planning report to Council (3 March 2015).

5.7.2 The consultation aimed to set a new approach to business planning and engagement by consulting on the combined package of the Corporate Plan, Commissioning Plans, and budget. In particular it aimed to:

- create a stronger link between strategy, priorities and resources
- place a stronger emphasis on commissioning as a driver of the business planning process
- focus on how the council will use its resources to achieve its Commissioning Plans.

5.7.3 To allow for an eight week budget consultation, consultation began after Full Council on 17 December 2014 and concluded on 11 February 2015. Further consultation on the budget for 2017/18 has been undertaken following Policy and Resources Committee on 1 December 2016.

## **6 BACKGROUND PAPERS**

6.1 None